

# PgMP® Boot Camp, Second Edition

Dr. Ginger Levin, PMP, PgMP  
 Certified *OPM3* Assessor and Consultant

## Course Contents

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Overview – Tips for the PgMP® Exam	Course Goal Delivery Strategy Course Objectives PgMP® Exam Overview Frequently Asked Questions Main Resources	My Overall Study Tips  My Test Taking Strategy	
Module 1 – Defining the Program	Learning Objectives Domains from the Exam Spec		
	Key Definitions Key Points About the Definitions	Test Taking Tips -- 3	
	What is Program Management Managing Multiple Projects as a Program	Test Taking Tips – 5	2 questions -- different scenarios
	Portfolio, Program, and Project Interactions Top-Down and Bottom-Up Approaches Program Management and Project Management Program Management and Portfolio Management	Test Taking Tips -- 5	1 scenario with four questions
	The Program Management Office		2 questions – different scenarios; one follows that in the previous question
	Projects, Programs, Portfolios	Test Taking Tips - 12	
	Program Manager Knowledge, Skills, and Competencies		1 scenario, 2 questions
	Organizational Process Assets Enterprise Environmental Factors	Test Taking Tips - 3	1 scenario 2 questions
	Program Life Cycle Overview	Test Taking Tips – 4	2 scenarios, 4

<b>Module</b>	<b>Content</b>	<b>Tips</b>	<b>Test Questions</b>
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	Program Life Cycle and Program Benefit Management	Test Taking Tips -- 5	2 scenarios, 6 questions
	Governance Across the Life Cycle Governance Importance Why Phase Gate Reviews?	Test Taking Tips -- 9	4 scenarios; 6 questions
	Pre-Program Preparations Selection Criteria How to Define the Program Key Activities Importance of the Business Case; Contents; Graphic of its use in other Processes	Test Taking Tips -- 7	1 scenario; 3 questions
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Module 2 Initiating the Program	Learning Objectives Domains from the Exam Spec		
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	Considerations in Selecting and Approving Programs Results from the Program Initiation Phase	Test Taking Tips -- 5	1 scenario; 2 questions
	Program Management Processes Process Complexity Process Interactions Common Inputs and Outputs	Test Taking Tips -- 5	1 scenario; 4 questions
	Initiating Process Group Activities Involved	Test Taking Tips -- 5	1 scenario; 2 questions
	Initiate Program (4.1) Purpose Data Flow Overview of the Inputs Overview of the Tools and Techniques	Test Taking Tips -- 7	2 scenarios; 6 questions

<b>Module</b>	<b>Content</b>	<b>Tips</b>	<b>Test Questions</b>
	Overview of the Outputs Graphic on Program Roadmap Importance		
	Establish Program Financial Framework (13.1) Purpose Data Flow Overview of the Inputs Overview of the Tools and Techniques Overview of the Outputs	Test Taking Tips -- 9	2 scenarios; 4 questions
Module 3 Planning the Program	Learning Objectives Domains Program Set Up Phase Items Covered by the Program Management Plan Activities in the Program Set Up Phase Program Supporting Infrastructure Results from the Program Set Up Phase	Test Taking Tips -- 5	1 scenario; 6 questions
	Planning Process Group Purpose of the Subsidiary Plans The Planning Processes	Test Taking Tips -- 9	1 scenario; 6 questions
	Plan Program Scope (5.1) Purpose Data Flow New Concepts in This Process Graphic: Program Stakeholder Management Plan Use Scope Statement Graphic Use	Test Taking Tips -- 3	1 scenario; 4 questions
	Define Program Goals and Objectives (5.2) Purpose Data Flow New Concepts in this Process: Tools and Techniques Program Scope Statement Updates Benefits Realization Plan Graphic: Benefits Realization	Test Taking Tips -- 4	2 scenarios; 4 questions

<b>Module</b>	<b>Content</b>	<b>Tips</b>	<b>Test Questions</b>
	Plan Use		
	Plan and Establish Program Governance Structure (15.1) Purpose Common Governance Roles Data Flow New Concepts in this Process: Inputs Tools and Techniques Outputs – Governance Plan Graphic: Governance Plan Use Details on the Governance Plan Other Outputs Graphic: Audit Plan Use	Test Taking Tips -- 10	1 scenario; 10 questions
	Identify Program Stakeholders 14.2 Purpose Data Flow New Concepts in this Process: Inputs Graphic: Program Stakeholder Management Plan Use New Concepts in this Process: Tools and Techniques Steps to Follow in the Stakeholder Analysis New Concepts in this Process: Outputs Key Program Stakeholders Stakeholder Register Graphic: Stakeholder Inventory Use	Test Taking Tips -- 5	2 scenarios; 6 questions
	Develop Program Management Plan (4.2) Purpose Subsidiary Plans Graphic: Program Management Plan New Concepts in this Process: Inputs New Concepts in this Process: Tools and Techniques New Concepts in this Process:	Test Taking Tips -- 8	1 scenario; 5 questions

<b>Module</b>	<b>Content</b>	<b>Tips</b>	<b>Test Questions</b>
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	Develop Program Infrastructure Purpose (4.3) Data Flow New Concepts in this Process: Inputs New Concepts in this Process: Tools and Techniques New Concepts in this Process: Outputs	Test Taking Tips -- 7	1 scenario, 3 questions
	Develop Program Requirements (5.3) Purpose Data Flow New Concepts in this Process: Change Requests New Concepts in this Process: Tools and Techniques New Concepts in this Process: Outputs Graphic: Program Requirements Document Use	Test Taking Tips -- 4	1 scenario; 4 questions
	Develop Program Architecture (5.4) Purpose Data Flow New Concepts in this Process: Tools and Techniques New Concepts in this Process: Outputs Graphic: Program Architecture Baseline Use	Test Taking Tips -- 4	1 scenario; 4 questions
	Develop Program WBS (5.5) Purpose Data Flow New Concepts in this Process: Tools and Techniques New Concepts in this Process: Outputs	Test Taking Tips -- 7	1 scenario; 6 questions
	Develop Program Schedule (6.1) Purpose Data Flow	Test Taking Tips -- 9	1 scenario, 7 questions

<b>Module</b>	<b>Content</b>	<b>Tips</b>	<b>Test Questions</b>
	New Concepts in this Process: Inputs New Concepts in this Process: Tools and Techniques PERT Estimating New Concepts in this Process: Outputs		
	Develop Program Financial Plan (13.2) Purpose Data Flow New Concepts in this Process: Inputs and Tools and Techniques New Concepts in this Process: Outputs	Test Taking Tips -- 5	3 scenarios, 6 questions
	Estimate the Program Costs (13.3) Purpose Data Flow New Concepts in this Process: Inputs New Concepts in this Process: Tools and Techniques New Concepts in this Process: Outputs	Test Taking Tips – 6	2 scenarios; 5 questions
	Budget Program Costs (13.4) Purpose Data Flow New Concepts in this Process: Tools and Techniques and Outputs	Test Taking Tips – 6	1 scenario; 2 questions
	Plan Program Procurements (12.1) Purpose Data Flow New Concepts in this Process: Inputs New Concepts in this Process: Tools and Techniques New Concepts in this Process: Outputs Contents of the Program	Test Taking Tips -- 5	1 scenario; 5 questions

<b>Module</b>	<b>Content</b>	<b>Tips</b>	<b>Test Questions</b>
	Procurement Management Plan Graphic: Procurement Management Plan Use Graphic: Contracts Management Plan use		
	Plan Program Stakeholder Management (14.1) Purpose Data Flow	Test Taking Tips --4	1 scenario; 2 questions
	Plan Communications (10.1) Purpose Data Flow New Concepts in this Process: Inputs New Concepts in this Process: Tools and Techniques New Concepts in this Process: Outputs Graphic: Communications Management Plan Use	Test Taking tips -- 6	1 scenario; 4 questions
	Plan for Audits (15.2) Purpose Data Flow New Concepts in this Process	Test Taking Tips -- 4	2 scenarios; 2 questions
	Plan Program Quality (15.3) Purpose Data Flow New Concepts in this Process: Tools and Techniques Cost of Quality New Concepts in this Process: Outputs	Test Taking Tips -- 5	2 scenarios; 2 questions
	Plan Program Risk Management (11.1) Purpose Program Risk Categories Data Flow New Concepts in this Process: Tools and Techniques New Concepts in this Process: Outputs	Test Taking Tips -- 6	1 scenario; 4 questions
	Identify Program Risks (11.2)	Test Taking Tips -- 3	3 test

<b>Module</b>	<b>Content</b>	<b>Tips</b>	<b>Test Questions</b>
	Purpose Data Flow New Concepts in this Process: Tools and Techniques New Concepts in this Process: Outputs Graphic: Program Risk Register Use		questions
	Analyze Program Risks (11.3) Purpose Data Flow New Concepts in this Process: Tools and Techniques	Test Taking Tips -- 8	3 test questions
	Plan Program Risk Responses (11.4) Purpose Data Flow New Concepts in this Process; Tools and Techniques New Concepts in this Process: Outputs	Test Taking Tips – 3	3 test questions
Module 4 Executing the Program	Learning Objectives Domains Delivery of Program Benefits Program Life Cycle Phase 4 Objectives Phase 4 Executing Activities	Test Taking Tips -- 4	1 scenario; 2 questions
	Executing Processes Executing Process Group Graphic Direct and Manage Program Execution (4.4) Purpose Considerations – Change Requests Data Flow New Concepts in this Process: Inputs Graphic: Change Requests Use New Concepts in this Process: Tools and Techniques New Concepts in this Process:	Test Taking Tips – 5	1 scenario; 5 questions

<b>Module</b>	<b>Content</b>	<b>Tips</b>	<b>Test Questions</b>
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	Manage Program Resources (4.5) Purpose Data Flow New Concepts in this Process: Inputs and Outputs	Test Taking Tips – 5	1 scenario, 2 questions
	Manage Program Architecture (5.6) Purpose Data Flow New Concepts in this Process: Tools and Techniques and Outputs	Test Taking Tips -- 5	1 scenario, 2 questions
	Manage Component Interfaces (5.7) Purpose Data Flow New Concepts in this Process: Outputs	Test Taking Tips -- 3	1 scenario, 2 questions
	Engage Program Stakeholders (14.3) Purpose Data Flow New Concepts in this Process: Tools and Techniques and Outputs	Test Taking Tips – 5	1 scenario; 2 questions
	Distribute Information (10.2) Purpose Data Flow New Concepts in this Process: Inputs New Concepts in this Process: Tools and Techniques New Concepts in this Process: Outputs	Test Taking Tips – 6	3 scenarios; 10 questions
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<b>Module</b>	<b>Content</b>	<b>Tips</b>	<b>Test Questions</b>
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	Monitor and Control Program Performance (4.6) Purpose Data Flow New Concepts in this Process: Inputs and Tools and Techniques New Concepts in this Process: Outputs	Test Taking Tips -- 6	1 scenario; 4 questions
	Monitor and Control Program Scope (5.8) Purpose Data Flow New Concepts in this Process: Inputs and Tools and Techniques	Test Taking Tips -- 4	1 scenario; 2 questions
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<b>Module</b>	<b>Content</b>	<b>Tips</b>	<b>Test Questions</b>
	Data Flow New Concepts in this Process: Inputs New Concepts in this Process: Tools and Techniques New Concepts in this Process: Outputs		
	Monitor and Control Program Financials (13.5) Purpose Data Flow New Concepts in this Process: Tools and Techniques Earned Value Overview Key Earned Value Formulas Other EV Formulas Key Concepts in this Process: Outputs	Test Taking Tips -- 6	1 scenario; 5 questions
	Manage Program Stakeholder Expectations (14.4) Purpose Data Flow New Concepts in this Process: Inputs New Concepts in this Process: Tools and Techniques New Concepts in this Process: Outputs	Test Taking Tips -- 5	1 scenario; 5 questions
	Monitor and Control Program Risks (11.5) Purpose Data Flow New Concepts in this Process: Inputs New Concepts in this Process: Tools and Techniques New Tools and Techniques: Outputs	Test Taking Tips -- 6	1 scenario, 7 questions
	Administer Program Procurements (12.3) Purpose Data Flow	Test Taking Tips -- 6	3 scenarios; 4 questions

<b>Module</b>	<b>Content</b>	<b>Tips</b>	<b>Test Questions</b>
	New Concepts in this Process: Inputs New Concepts in this Process: Tools and Techniques New Concepts in this Process: Outputs		
	Manage Program Issues (4.7) Purpose Data Flow New Concepts in this Process: Inputs, Tools and Techniques, and Outputs	Test Taking Tips -- 7	3 scenarios; 7 questions
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	Report Program Performance (10.3) Purpose Data Flow New Concepts in this Process: Inputs New Concepts in this Process: Tools and Techniques New Concepts in this Process: Outputs	Test Taking Tips -- 5	2 scenarios; 6 questions
	Provide Governance Oversight (15.5) Purpose Data Flow New Concepts in this Process: Inputs New Concepts in this Process: Tools and Techniques and Outputs	Test Taking Tips – 4	1 scenario; 4 questions
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<b>Module</b>	<b>Content</b>	<b>Tips</b>	<b>Test Questions</b>
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	Approve Component Transition (15.8) Purpose Data Flow New Concepts in this Process: Inputs, Tools and Techniques, and Outputs	Test Taking Tips -- 6	1 scenario; 5 questions
	Close Program Procurements (12.4) Purpose Data Flow New Concepts in this Process: Inputs New Concepts in this Process: Tools and Techniques New Concepts in this Process: Outputs	Test Taking Tips -- 5	1 scenario; 5 questions
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